Presbyterian Support Otago

# Annual Report 2020



for over 100 years



Presbyterian Support Otago





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## Mission Statement

**Our Values** 

motuhake.

### **Our Vision**

Presbyterian Support Otago works for In meeting our Mission, we will a fair, just and caring community.

Kaihapai Perehipitiriana o Otakou i mahi ai mo te tika me te hapori e manaaki ana.

Compassion, Respect, Integrity, Courage and Independence. I te kua oti ai aua moemoea, kia

Strategic Plan 2017 - 2022





Ensuring families and whānau in Otago are safe, strong and connected.

> Sustainable and Independent Ensuring the organisation is flexible, responsive and financially robust.



endeavour to act with Faith,

haere tonu kei raro i tewhakapono, te atawhaitanga, te maruwehe, te

### **Our Mission**

Motivated by our Christian heritage, and in partnership with others, we work across the generations for positive change, strong families and healthy communities.

Mai i aua whakapono a te karaitianatanga me aua rangapu o o ngakau tapatahi, te hautoa me te mana 🛛 ratou, kia mahi tahi ai i te tahataha o nga reanga katoa hei whakaumu pai, hei whakapakari ai te whanau nga hapori hoki.





### Empowered Workforce

Being a learning organisation that supports and develops our people.

# Chairman's Report

As I write this report, I have just listened to the 1pm COVID-19 update on National Radio. For most of us this has become a daily exercise as we learn to live in a completely different world.

For PSO it has been another year of change. Late in 2019 we said farewell to Paul Hooper who had been the Director of Family Works for 14 years and welcomed Carmen Bachelor into this role. We have also recently made a key appointment with Karen Philip taking on the role of Human Resources Manager, strengthening the HR team as they manage the administration and needs of over 800 employees.

The Board has also said farewell to retiring Board Members Bernie Lepper after 5 years' of service and Phillip Broughton after 3 years. Thank you, Bernie and Phillip for your important contributions over this time.

The impact of COVID-19 on the activities of PSO during the period covered by this annual report has been significant and has proved a huge challenge to this organisation.

Since the beginning of the COVID-19 outbreak in March 2020, protecting older people in our care homes, hospitals and villages has been a key focus for PSO and we continue to follow clinical best practice as well as Ministry of Health and Aged Care Association guidelines. The commitment and effort of our Enliven staff has been fantastic during the nationwide lockdown and this continues as we face the constant threat of community transmission. Thank you to all our staff who have contributed to the care of our most vulnerable.

I also wish to acknowledge our Family Works staff who have continued to provide invaluable support especially via the food bank and financial capability services, to individuals and families facing COVID-19 related pressures. We are only just beginning to see the pandemic's longerterm economic and psychological effects and Family Works is well placed to identify and meet the resulting need across our communities.

At a time when PSO has been providing support, we have also very gratefully received two notable gifts. The first was a significant donation from a supporter of our work within the community, and the second was a \$700,000



legacy from an estate. We are incredibly grateful for the generosity embodied in these gifts. It is gifts like these that encourage and enable PSO to deliver services and make investments beyond that funded within our normal budgets.

To enhance PSO's financial sustainability and to meet unmet housing need, the Board has adopted a strategy of expanding its retirement villages. During the year, strategic land purchases have been made alongside our retirement villages in Wanaka and in Alexandra. Work is underway with concepts for this development. The Board has also made available undeveloped land to the Just Housing Trust as they consider how best to meet the needs of those requiring homes in Dunedin.

A significant focus for myself and the Board this year are the governance principles of compliance, accountability and delivering strategy. The Board's role and responsibility is to ensure that these principles are clearly articulated for management and staff, as they underpin the organisation's culture.

In this regard the Board has established and approved new governance policies that establish clear guidelines for Human Resource management and Health and Safety. We are also currently reviewing Risk Management and Compliance policies. We will continue to review policies that strengthen governance and support the organisation and its management.

The Not for Profit sector has undergone significant changes over the years with professionalism, complexity around funding and compliance with legislative developments placing an increased emphasis on strong and progressive professional governance. The increased workload and professionalism required from the Board is now beyond what might be reasonably expected from volunteer Board Members.

PSO, over the years, has grown in size and complexity and it is now one of the largest employers in Otago with an annual turnover of around \$35m with significant investment in rest homes, hospitals and retirement villages. Alongside this, the responsibilities, commitment, and on-time performance of duties for Board Members has increased. Currently the work of the Board is not recognised by PSO as an in-kind donation.

A new model for the Board would allow a mix of voluntary service and professional governance. Accordingly, at the AGM the Board will be proposing changes to the constitution that will establish a minimum number of Board members, while maintaining the existing proportions of Presbytery representatives. It will be further proposed that Board Members can be remunerated, if they choose. The proposed changes to the constitution will facilitate effective governance and will attract and secure highperforming future Boards.

PSO is a fully independent organisation which, like

# The Board



the other regional Presbyterian Support entities, has an affiliation with Presbyterian Support New Zealand (PSNZ). During the year Jo and I have attended several workshops held in Wellington to examine how as a nationwide organisation PSNZ can be more effective as an influencer and service provider nationally. The strategy that is developing is based around a stronger national office that may take a larger role across marketing, communications, fundraising and act as a resource and support for regional Boards. This is a work in progress but could become a means of addressing duplications that currently exist around the regions.

Finally, I would like to acknowledge the commitment and hard work of all the staff of PSO and also the leadership of Jo Rowe, our CEO. It has been a pleasure meeting with Jo on a weekly basis as we develop the essential working relationship between the Board Chair and the CEO; a relationship that is required to deliver the strategy and establish a culture that is based on the Christian values that founded Presbyterian Support Otago 114 years ago.

Tim Mepham Board Chair

### All Masked Up

Left to right: Ray MacLeod, Stephanie Pettigrew, Rev. Kerry Enright, Tim Mepham (Chairman), Jessica Palmer, Frazer Barton, Helen Scott, Lindsay Alderton (Inset Bev Rodwell)

# Chief Executive's Report

### Tēnā koutou katoa,

This is my first CEO report for Presbyterian Support Otago, having been appointed in September 2019. Firstly, I would like to thank all the staff at PSO who have made me feel so welcome and who are committed to the PSO values; your heart for our organisation is palpable. Since my tenure began, a great deal of focus has been on creating a clear vision for the future which aligns with the strategic plan and mission of PSO.

Getting to know the Senior Leadership Team, their strengths and capabilities, as well as their hopes and dreams for the organisation has been an important part of creating the vision.

Carmen Batchelor was appointed in January 2020 as the Family Works Director, bringing with her a passion and enthusiasm for our community nurtured through years of working for the Ministry of Social Development, and involvement in community groups. Seeing our Family Works Team develop and strengthen under her leadership has been wonderful. An example has been the recent signing of a Memorandum of Understanding between PSO and the Tangata Moana committee to deliver the Talanoa Ako cultural education program, showing a clear commitment to cultural partnership in meeting the needs of our community.

Our organisation's journey to greater cultural awareness is being lead by Ngā Tikanga Whanaungatanga Whakahikoi E Rōpū ("Cultures as a whānau on a never ending journey group"). Known more colloquially as Te Rōpū, this group and our commitment to the creation of a kete (resource) inform our approach as program deliverers and community champions. I am very grateful



to all the members of the Rōpū who commit their time to advancing our understanding and appreciation of bicultural and multi-cultural practices and how to provide a culturally safe environment. This is important as we have employees from over 30 different cultures around the world providing professional and heartfelt care across our facilities, as well as an increasingly diverse client base.

As Enliven Services Director, Maurice Burrowes has supported and strengthened his team through what has been an unprecedented period with the emergence and progression of the COVID-19 pandemic. There have been many trying times with management of staff 'bubbles', care home lockdowns and anxious families and residents, all of which has been weathered by Maurice and his team with remarkable leadership and resilience. Excellent communication has been crucial to the success of our pandemic management, and the appointment of Sally Knox to the Communications Advisor position just weeks prior to lockdown was miraculous. Communications and IT capability provided an environment for PSO to thrive through extremely trying times.

Technology is such an important part of everyday life now, and our ICT program of work that commenced over 2 years ago with the identification of significant IT issues has evolved dramatically. ICT Director Sandy Shea has developed a highly knowledgeable team who have ensured the flow of information between our people, teams and facilities is increasingly efficient, thereby strengthening our ability to achieve future development and growth.

Finance is a fundamental element of any business, but one which is often unappreciated. Alongside the CEO's

vision, Andrew Borthwick, Finance Director for PSO, continues to respond and adapt with a highly skilled corporate, accounting and payroll team who often work under great pressure and weighty expectations. As part of the vision to strengthen the organisation, and to ensure we meet the increasingly complex needs of our operational arms, our Corporate Services division is currently being reviewed. The resulting renewed structures and processes will enable us to be agile, respond effectively and preempt future community needs. I am very grateful for the commitment the Corporate Services and Finance Team have shown to the review project which is foundational to achievement of the vision.

The vision for PSO's future is one of strengthening our foundation (Corporate Services), fortifying our PSO home (delivering responsive and agile services in line



with our core business capabilities and community needs), and growing our garden of sustainability (consolidating future revenue through expanding our investment in retirement village opportunities). All of this aligns with our purposeful intention to serve others, develop our people, and provide security to the most vulnerable in our communities.

To all our funders, donors, volunteers, workers and supporters, thank you! Without you we could not do what we do.

I am grateful for all who are on this journey with us.

Nāku iti noa, nā Jo Rowe CEO Presbyterian Support Otago

### Senior Leadership Team

Left to right: Andrew Borthwick (Finance Director), Sandy Shea (ICT Director), Jo Rowe (CEO), Carmen Batchelor (Family Works Director) and Maurice Burrowes (Enliven Director)

# Family Works

Kia Ora Koutou, Talofa Lava, Kia Orana, Malo e lelei, Warmest Pacific Greatings.

### The Unprecedented Impact of COVID 19

The impact of COVID-19 on our current clients, tamariki, rangatahi and whānau created further financial hardship and distress. This lead to an increase in demand for food, power and heating fund assistance, financial mentoring and our group programmes. Family Works across the region experienced an increase in new referrals from those who either lost their jobs or who had their hours significantly reduced due to the pandemic.

Our staff continued to provide urgent food assistance, social work support, financial mentoring and microfinancing loans via phone or on-line via Zoom during the COVID-19 lockdown.

A COVID-19 Pulse Survey undertaken in July 2020 and

conducted with Oranga Tamariki and MSD service providers found that providers were most concerned about social or physical isolation and mental health issues for tamariki and rangatahi. The survey also found that financial difficulties were the main issue identified for families/whānau, with family or parenting stress also being highlighted as an issue.

### Building and Growing our Financial Capability Services

Family Works continues to grow its provision of wraparound financially inclusive support services. Our staff see the daily impact of clients becoming trapped with high interest debt, including having no options but to access and be exploited by 'predatory' lenders. This can lead to increased distress, further poverty and we see this reflected in the increase in food bank requests due to



# How we helped



Food parcels suppled 2,922



unmanageable debts and rising living costs such as rent, power, phone and internet.

We have long provided general 'budgeting advice' but more recently we are using the term 'Building Financial Capability' to capture the range of specific and tailored services we offer to empower people in managing their finances and reaching their goals. These services include:

- One to one Financial Mentoring (setting financial goals and putting a financial plan of action in place)
- Money Mates Groups (small groups having safe conversations around money)
- Access to interest free loans to repay existing debt via our Financial Mentors
- "Good Loans' Low and No Interest Loans made in partnership with Good Shepherd and BNZ. These are safe and affordable loans and are often used to buy a second-hand car, household items or for education related expenses. Microfinance offers another option for people on limited incomes, adverse credit history or who may not fit tier one lender criteria. This provides clients with a fairer, safer and more affordable option and aligns with the PSO vision of a fair, just and caring community
- Accessing the Dunedin City Council Electricity Fund (clients needing help with a power bill)

4,791 Family Works clients



### 253

Children who participated in Family Works programmes

### • Accessing the Central Lakes Heating Trust Fund (clients needing help with power and/or heating costs, includes wood, coal and diesel)

ERANZ in-home energy coaching. We continue to see our clients struggling to pay their power bills and keep their homes warm, so we were delighted to partner with ERANZ (Energy Retailers Association New Zealand) in March 2020. Families receive an in-home energy coaching visit to assist them to understand their plans and payment options, create an energy-efficient action plan to reduce non-essential power usage and connect with services such as budgeting/financial mentoring support as well as other home energy support services e.g. Healthy Homes Initiatives. Families are also provided with free energy efficient lightbulbs for participating in the programme

### We are active members of the Whangaia Nga Pa Harakeke (WNPH) Thriving Children, Strong Families, Resilient Communities – Rōpū Manawhakahaere / Governance Group which provides sector governance and leadership in the Southern Region to support the strategic goal of reducing family harm.

WNPH is a collaborative approach and is designed at a local level with Iwi, the community and partner agencies.

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This approach encourages innovation, leading to tailored responses based on community needs.

Agencies and providers work together to help families who have reported a family harm episode to police.

It is a privilege as Family Works Director to represent both PSO and the NGO Sector as part of WNPH. Our Social Work Practice Manager is also a member of the WNPH Operations Group. As well, we have two Social Workers working with other agencies in responding to individuals and families affected by family harm.

During Alert Level 3 and 4 and continuing today, we provide regular food parcels to the WNPH based at the South Dunedin Police Station. These food parcels are delivered by Police or Family Harm Team community agency partners to families impacted by family harm.

### Strengthening Pasifika Engagement

Following on from the successful delivery of Pacific PowerUp FlexiPlus in 2019 we recently signed a Memorandum of Understanding with Dunedin Tangata Moana Committee to deliver Talanoa Ako. To date, delivery of this programme has been impacted by COVID-19 but is on track for the latter half of 2020.

Talanoa Ako aims to equip and empower Pacific parents, families and their communities with the skills, knowledge and confidence to champion their children's education.

This programme is delivered through a series of educational workshops delivered over 10 weeks. Talanoa Ako is part of the Pacific Parent Responsiveness Programme and is a core component of implementing the Pacific Education Action Plan. Parents, their families and their children have access to a full teaching team of registered teachers, academic mentors and community champions.

There are 4 cohorts covered: Early Childhood (ECE), Primary/Intermediate, Secondary and Parents/Caregivers.

The objectives are to accelerate participation in early learning and lift achievement in primary and secondary education by building the capability, knowledge and voice of Pacific parents, families and communities to accelerate and drive Pacific educational success.

### Koloa'o o Tonga Programme (Treasures of Tonga)

Family Works are proud to partner with MSD Pasifika Proud and Fusifonua Partners (made up of young NZ born Tongan women leaders) to provide workshops to enable NZ-born Tongans to better understand Tongan identity and concepts and to provide insight and awareness about the island-born way of thinking. This involves comparing and contrasting the two worlds, identifying communication gaps and strengthening understanding so Tongan youth can communicate better with their





parents and move forward to build strong and vibrant Tongan families (fāmili kaukaua mo kaukauola). The Fofola e fala kae Talanoa e kāinga framework is the underlying method used to facilitate each workshop.

### Group Programmes (Growing Taller, Incredible Years, Harakeke)

Demand for our Group Programmes remains high across our region with a noticeable increase in requests from parents and other agencies during Alert Level 1 and 2. Apart from the Incredible Years (IY) Programme which is funded by the Ministry of Education, none of our Group Programmes receive direct government funding and therefore rely on the generosity of donors, grants and PSO's internal funding.

We continue to receive fantastic feedback from parents in terms of the difference these programmes make to their parenting and confidence.

### **Family Works Foodbank**

Our Dunedin based foodbank is well known in the community and we are very grateful for the generous donations of money and goods received during this challenging year. We also partner with regional foodbanks to provide parcels in Central Otago and other locations across the Otago region. Our foodbank is often the first point of contact with us for our clients, and it is an opportunity for us to let them know about our other programmes that may empower them to strengthen their families and help them to reach their goals.

### Strengthening Pasifika Engagement Presbyterian Support Otago (PSO) staff with the Tangata Moana Committee

Left to right: Rev. Alofa Lale, Jo Rowe (CEO for PSO), Satele Faa'toese, Janice Tofia, Kathryne Tofia, Michelle Schaaf, Pule Tofia, Carmen Batchelor (Director of PSO Family Works), Lili Faa'toese, Pip Laufiso, Pania Tulia (Family Works PSO)

He aha te mea nui o te ao? Hei Tangata, Hei Tangata, Hei Tangata What is the most important thing in the world? It is people, it is people, it is people.



of clients say our services were accessible

83%

of clients say they felt better prepared for the future



of clients say they met their goals



of clients were satsified with their relationship with their worker



of clients say they learnt useful new skills/ strategies



of clients report improved relationships

# Enliven Services

### ENLIVEN – A VERY CHALLENGING YEAR

Early 2020 saw the spread of COVID-19 to New Zealand. In response to this and in the face of the increased risk, we introduced restricted visiting to our Enliven Care Homes on March 16. Then on March 23, we placed our homes into strict lockdown. The whole country went into lockdown two days later.

This lockdown period was a difficult time for residents, many of whom were very frightened of catching the virus, especially in light of the high number of older people dying from the virus overseas. Staff bore an enormous sense of responsibility for the safety of the residents and their own families. Some of our staff were vulnerable themselves, being over 70 years of age or immune-compromised, and thus needed to stay home to stay safe. For some of our homes, this meant as much as a 25% reduction in available workforce. Our volunteers were also advised to stay at home, to keep themselves and our residents and staff safe. Staff who were able to work safely, were required to work in different ways and a lot of time went into establishing tight work 'bubbles' within each home to reduce risk of internal transmission.

We all breathed a sigh of relief when we finally moved to Alert Level 1 and things could almost get back to normal, although measures such as visitors signing in and heightened hygiene practices still applied. The fact

### that our homes were able to successfully get through the lockdown and the months since then, is due to the outstanding work of our staff and strong support from residents and their families, and we are very thankful to them all. At the time of writing we are back at Alert Level 2, and we will continue to navigate the pandemic with the safety and wellbeing of residents, families and staff as our highest priority.

### **Enliven Overview**

In addition to the 755 older people who were in our Enliven Care Homes during 2019-2020 we supported just over 180 older people through Enliven community-based services. Club Enliven is the largest of these services and continues to run to capacity in Dunedin and Alexandra. We also continue to provide Visiting Volunteers in Dunedin, and Home Share in Alexandra as well as Individualised Funding services across Otago. In addition to these services we provide a full food service to Oamaru Hospital and food and laundry services for Clutha Health First in Balclutha. Under our Enliven Service we also hold contracts to provide Meals on Wheels in Oamaru, Mosgiel, Balclutha and Wanaka. This is an important service that supports older people to remain living at home and within their local communities.

### Right: Visiting Volunteer Aaven with Natalie.

Natalie and I are coffee snobs with sweet tooth's and enjoy trying the great cafes of Dunedin. We both love intellectual and philosophical pursuits so we often frequent the museums, art galleries, and the public library to spark discussions. Natalie and I have transcended the volunteer relationship and have begun a wonderful friendship. We are grateful that Enliven Presbyterian Otago has brought us together. This is a picture of us at one of our favourite places, Nova in the Octagon.



### Enliven Residential

Our eight Enliven Care Homes continue to maintain high occupancy levels, averaging an impressive occupancy rate in excess of 96%. This compares favourably with the wider sector national occupancy rate of just 87%. These occupancy rates reflect the quality of our staff in addition to the valuable contribution that volunteers make to our service.

One of the highlights this year was the completion of the stage 2 development at Aspiring Enliven in Wanaka which included 12 new bedrooms opening in December 2019. The increase in capacity was well received by the local community.

We also operate Wanaka Retirement Village which offers independent living in modern, well-appointed selfcontained apartments and townhouses.

### **Enliven Community**

In August 2019, Club Enliven in Dunedin moved from a small lounge at Ross Home, which had served them well for the past 25 years, to a more spacious setting of the First Church former Manse. Since the move, we have

# How we helped



755 Residents of our care homes



**1,782** Older people participated in community-based activities

been able to offer Club members a much wider range of activities as well as being able to make good use of the outdoor space. The Club now has a nine-seater van, which has enhanced our ability to take Club members out and about and to participate in community events.

### The Future

Enliven will continue to provide the highest quality care across all its services and aims to remain an employer of choice for staff in this sector. We are also looking to expand our retirement village offerings in Wanaka, Alexandra and Dunedin, which will provide more choice for older people across our region.

What stands out most for me when I reflect back over the past 12 months is the dedication and commitment of our hard working Managers and the resilience and resourcefulness of our staff, and this stands us in good stead for the challenges to come.

**Maurice Burrowes** 

**Director, Enliven Services** 



of residents agree "This support service has made a positive difference to my life".







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# ICT - Future Proofing

PSO's Information Communications and Technology (ICT) department supports approximately 300 PSO staff which will increase to 730 as PSO continues to migrate to a new cloud platform in 2020. This is part of a 2.5 year program of work to establish a platform that supports a modern workplace which is business centric, empowers staff, connects people, and encourages innovation.

In 2019/20 significant progress has been made delivering this program of work. These achievements are a testament to the commitment and talent of the ICT Team and our technology provider Computer Concepts Ltd (CCL) who have worked in partnership with PSO to make this possible.

In July 2019, an upgrade to our data network was commenced. This network connects all PSO's 21 locations and provides access to staff working on those sites to internet services and PSO systems operating from the CCL Data Centre. Delays to the rollout of Chorus ultra-fast fibre broadband network in some regions caused some frustrations but the network project was completed on 29 June 2020.

In November 2019, the server platforms that house PSO's software applications and systems were successfully moved to the CCL Data Centre. The significance of this achievement is the management, oversight and technology-redundancy offered through the Data Centre, providing surety that the network and core business systems are monitored 24/7.

In March 2020 planning was completed for the rollout of cloud-based email in parallel with the upgrade to PC Desktops. This was a key milestone as it was the

first stage for migration of business systems from traditional 'on-premises server-based' platforms, to cloud technology. It also signalled standardisation of PSO's technology to a Microsoft platform away from an historical mix of solutions that made integration of systems difficult.

Whilst Covid-19 delayed the Stage 1 rollout of Microsoft 365, an alternative plan to maximise staff's ability to work from home was successful. Through nimble and adaptive thinking the ICT team was able to provide equipment at home, new solutions, training and learning material – all of which enabled most staff that could work at home, to do so. The video conferencing solution "Zoom" was championed as a viable and popular means for communication and remains a favourite for distance communications currently.

The learning gained from lockdown provided immense value as the ICT team revisited the planning for the cloud-based email rollout, scheduled for mid-August 2020.

In closing I want to acknowledge the ICT Team – Scott Mosley, Nic Mair, Simon James and Alex Tatu, who were supported by Jo Sime from Enliven. They have all been professional, determined, hardworking, helpful and gracious. The next 12 months will see PSO emerge as a fully digitised and integrated workplace and the team is well placed to lead the organisation into that exciting future.

Sandy Shea ICT Director

Left to right: Jo Sime, Scott Mosley, Sandy Shea, Alex Tatu, Nic Mair and Simon James.









# The Year in Dollars



\$41,126,000

Income



\$1,925,000 Donations, grants & bequests





Expenditure





Our Supporters Thank you!

Our mission at Presbyterian Support Otago is to work across the generations for positive change, strong families and healthy communities, motivated by our Christian heritage and in partnership with others, to assist those in need.

We simply could not do this without the generous financial support and goodwill we receive from many incredible individuals and organisations. We are very grateful to you all.

Sadly, we needed to postpone one of our annual major planned fundraising events - The Taieri Gorge Rail Walk due to the pandemic.

On a brighter note, we held Octacan a little later this year and were rewarded with a day of bright sunshine!

Through Octacan we received over fifteen thousand cans and \$3500 in financial donations.



We extend our heartfelt thanks to our amazing volunteers, donors and supporters who made this event such a success.

Generous grants from philanthropic trusts continue to be received, and these contribute greatly to the provision of vital services across Otago by Family Works and Enliven.

Your support is critical to our success. Thank you.

Jude McCracken Supporter Development Manager



Total cans donated: 15,713 Total money donated: \$3,507

### Filling our Food Bank (Emergency Food Appeal) - April / May 2020

| \$96,174 | Total money donated                      |
|----------|--|
| 457      | Donors                                   |
| 1,413    | Clients needing immediate assistance and |
|          | access to foodbank                       |
|          |  |

Food Parcels Distributed 788

# How you helped



550 Volunteers across our organisation





2,735 Individual donations received.

123.349 Gift in kind items were donated

### 30,000

Customers were served in our retail charity stores

### \$1,558,000

Financial donations & bequests received

### Financial Statements

### Presbyterian Support Otago Incorporated

Summary Consolidated Statement of Comprehensive Revenue and Expense

For the Year ended 30 June 2020

|  | Group 2020<br>\$000's | Group 2019<br>\$000's |
|--|-----------------------|-----------------------|
| Income   |                       |                       |
| Income from services                             | 36,261                | 34,093                |
| Sale of Goods                                    | 1,248                 | 1,159                 |
| Donations, Grants and Bequests                   | 1,925                 | 855                   |
| Other income                                     | 1,692                 | 1,340                 |
| Total Income                                     | 41,126                | 37,447                |
| Expenditure                                      |                       |                       |
| Employment related                               | 28,443                | 26,328                |
| General operating                                | 6,666                 | 6,541                 |
| Office & Administration                          | 3,104                 | 2,605                 |
| Other expenditure                                | 1,633                 | 1,554                 |
| Finance Costs                                    | 58                    | 83                    |
| fotal Expenditure                                | 39,904                | 37,111                |
| Operating Surplus before increase in ORA expense | 1,222                 | 336                   |
| ncrease in ORA Expense                           | 1,263                 | -                     |
| Net Operating Surplus / (Deficit) for year       | (41)                  | 336                   |
| Share of net surplus / (deficit) Joint Venture   | (487)                 | 3                     |
| Net Surplus / (Deficit) for the Year             | (528)                 | 339                   |
| Other Comprehensive Revenue and Expense          |                       |                       |
| Gain on revaluation of Operating Property        | 8,834                 | -                     |
| Total Comprehensive Revenue and Expense          | 8,306                 | 339                   |

### Summary Consolidated Statement of Changes in Net Assets / Equity

For the Year ended 30 June 2020

|   | Group 2020<br>\$000's | Group 2019<br>\$000's |
|---|-----------------------|-----------------------|
| <b>Opening Balance of Equity</b><br>Plus: | 47,747                | 47,408                |
| Total Comprehensive Income                | 8,306                 | 339                   |
| Closing Balance of Equity                 | 56,053                | 47,747                |

### Summary Consolidated Statement of Financial Position

As at 30 June 2020

| Group 2020<br>\$000's | Group 2019<br>\$000's  |
|-----------------------|--|
| 56,053                | 47,747   |
|                       |  |
| 7,053                 | 6,134  |
| 71,864                | 60,866   |
| 78,917                | 67,000   |
| 21,201                | 19,253   |
| 1,663                 | -  |
| 22,864                | 19,253   |
| 56,053                | 47,747   |
|                       | \$000's<br>56,053<br>71,864<br>78,917<br>21,201<br>1,663<br>22,864 |

Signed for and on behalf of the Board as at 23rd September 2020:





### Financial Statements

### Presbyterian Support Otago Incorporated Summary Consolidated Statement of Cash flows For the Year ended 30 June 2020

for the real chaca 30 June 2020

| Net Cash flows from Operating Activitie | S |
|---|---|
|   |   |

Net Cash flows to Investing Activities Net Cash flows to Financing Activities **Net Cash Flow** 

Opening Balance at 1 July

Closing Balance at 30 June

### Notes to the Summary Consolidated Financial Statements

For the Year ended 30 June 2020

These are the summary financial statements of Presbyterian Support Otago Incorporated group for the year ended 30 June 2020.

The specific disclosures included in these summary financial statements have been extracted from the full annual financial statements authorised for issue by the Board on 23 September 2020. The full annual financial statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (NZ GAAP) and they comply with the Public Benefit Entity (PBE) Accounting Standards applicable to not for profit entities.

This summary financial report does not include all the disclosures provided in the full financial statements and cannot be expected to provide as complete an understanding as provided by the full financial statements.

An unmodified audit opinion dated 23 September 2020 has been received on the full financial statements for the year ended 30 June 2020. A copy of the full financial statements for Presbyterian Support Otago Incorporated for the year ended 30 June 2020 may be obtained by contacting Presbyterian Support Otago on (03) 477-7115 or by writing to PO Box 374, Dunedin.

These summary Financial Statements have been examined by our auditors for consistency with the full financial statements. These Summary Financial Statements were approved for issue by the Board of Presbyterian Support Otago Incorporated on 23 September 2020.

### **Basis of Preparation**

Presbyterian Support Otago Incorporated is a public benefit entity and was registered on 12 October 1907 under the provisions of "The Religious, Charitable and Educational Trust Board Incorporated Act 1884" (now the "Charitable Trusts Act 1957").

These summary financial statements of Presbyterian Support Otago Incorporated have been prepared in accordance with PBE FRS 43: Summary Financial Statements. The presentation currency is New Zealand dollars, rounded to the nearest whole thousands (\$000's).

### Impact of GOVID-19

On 11 March 2020, the World Health Organisation declared a global pandemic as a result of the outbreak and spread of COVID-19. On 25 March 2020, New Zealand went into a Level 4 lockdown status requiring all non-essential businesses whose employees could not work from home to close for a four week period (extended by a further 5 days to 27 April 2020). The Group's core operations (aged care - rest homes and retirement villages) were deemed essential services and, as a result, the Group was able to operate in a reduced capacity with no material impact on the balances or disclosures in the financial statements, except for a greater degree of uncertainty attached to the valuation of the Group's properties, as described in Notes 9 and Note 12 of the full financial statements. Management and the Board have considered the impact of Covid-19 on relevant balances and disclosures in the financial statements and have a reasonable expectation that the Group will continue operating on a financially sustainable basis for the next 12 months. For this reason the financial statements have been prepared on a going concern basis, consistent with the prior period.

### Specific Accounting Policies

All specific accounting policies have been applied on the same basis as those used in the full financial statements of Presbyterian Support Otago Incorporated.

| Group 2020<br>\$000's          | Group 2019<br>\$000's           |
|--------------------------------|---------------------------------|
| 2,538                          | 1,797                           |
| (3,072)<br>1,370<br><b>836</b> | (405)<br>(1,441)<br><b>(49)</b> |
| 1,914                          | 1,963                           |
| 2,750                          | 1,914                           |



### PWC Auditor's Letter



### Report of the independent auditor on the summary financial statements

### To the Trustees of Presbyterian Support Otago Incorporated

The summary consolidated financial statements comprise:

- the summary consolidated statement of financial position as at 30 June 2020;
- the summary consolidated statement of comprehensive revenue and expense for the year then ended;
- the summary consolidated statement of changes in net assets/equity for the year then ended;
- the summary consolidated statement of cash flows for the year then ended; and
- notes to the summary consolidated financial statements.

### Our opinion

The summary financial statements are derived from the audited consolidated financial statements of Presbyterian Support Otago Incorporated ("the Charitable Trust"), including its subsidiary (the Group) for the year ended 30 June 2020.

In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements, in accordance with PBE FRS-43: Summary Financial Statements issued by the New Zealand Accounting Standards Board.

### Summary Consolidated financial statements

The consolidated summary financial statements do not contain all the disclosures required by Public Benefit Entity Standards (PBE Standards). Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon. The summary consolidated financial statements and the audited consolidated financial statements do not reflect the effects of events that occurred subsequent to the date of our report on the audited consolidated financial statements.

### The audited consolidated financial statements and our report thereon

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 23 September 2020

That report also contains an emphasis of matter paragraph, drawing attention to the material valuation uncertainty attached to the valuation of the Group's residential facilities and retirement village land and buildings.

### Information other than the summary consolidated financial statements and auditor's report

The Trustees are responsible for the annual report. Our opinion on the summary consolidated financial statements does not cover the other information included in the annual report and we do not express any form of assurance conclusion on the other information.

In connection with our audit of the consolidated summary financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the summary consolidated financial statements, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of the Trustees for the consolidated summary financial statements

The Trustees are responsible, on behalf of the Charitable Trust, for the preparation of the consolidated summary financial statements in accordance with PBE FRS-43: Summary Financial Statements

### Auditor's responsibility

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) 810 (Revised), Engagements to Report on Summary Financial Statements

We are independent of the Group. Our firm carries out other services for the Group in the areas of compliance advice as well as providing Trust Deed Compliance services in the form of a separate Deed of Supervision report. The provision of these other services has not impaired our independence as auditor of the Group.

### Who we report to

This report is made solely to the Trustees, as a body. Our audit work has been undertaken so that we might state those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Trust and the Trustees, as a body, for our audit work, for this report or for the opinions we have formed.

recentionelogues

Chartered Accountants 23 September 2020

Dunedin

PricewaterhouseCoopers, Level 1 Westpac Bldg, 106 George St, PO Box 5848, Dunedin 9058, New Zealand T: +64 3 470 36000, F: +64 3 470 3601, pwc.co.nz

We gratefully acknowledge the support of the entire Otago community. Bequests, grants, gifts and donations are an important part of our income and make it possible for us to carry out our Mission each year. We simply couldn't do what we do without the generosity of you all. We thank each and every one of you who has supported us, who share our values and our commitment to making a difference. We received significant support from the following organisations and trusts during this financial year.

### Grants

Callis Charitable Trust Central Lakes Trust Clutha Foundation Department of Internal Affairs Donald & Nellye Malcolm Trust Dunedin City Council Estate of JDS Roberts ] N Lemon Charitable Trust Kingston Sedgfield (NZ) Charitable Trust Mercy Hospital Dunedin Limited Nellie Milnes Charitable Trust Network Waitaki Otago Community Trust Patricia France Charitable Trust Ross Memorial Fund The Campbell Charitable Trust The Lion Foundation The Presbyterian Church Property Trustees The Timothy Blair Trust The Tindall Foundation The Trusts Community Foundation Ltd William Downie Stewart Charitable Trust **Gifts-in-kind** Abbotsford School ABC Business Sales Absolute Free Range Eggs ACC-Social Club Agreeable Nature Alsco NZ Dunedin AMI Anderson Lloyd Anzco Green Island Ltd Arana College Ariki Running Club **ARISE Church Dunedin** Arjo Huntleigh Arthur Street School Aukaha Aurora Energy B@tCH Balmacewan Intermediate School Beacon Group Beca Better Moves Blueskin Garden Club **BP** Dunedin North **BP** Mornington Café Mokha

### Campbell's Butchery

Cedars of Lebanon Club Inc Church of Christ Coastal Unity Parish Columba College Computer Concepts Limited Couplands Andersons Bay Couplands Kaikorai Valley CrestClean Cumberland College Danish Delights Darling's Fruit Orchard Department of Corrections Dunedin City Council Dunedin Hospital Dunedin Public Library Dunedin Railways Dunedin South Presbyterian Church East Coast Holdings Limited Ebos **Education Perfect ENZA** Dunedin Firebrand First Church Fisher & Paykel Flagstaff Community Church Fonterra New Zealand Limited Foodstuffs Dunedin Distribution Centre Frances Hodgkins Retirement Village Fresh Choice Green Island FreshChoice Roslyn **Gilmour Motors** Goodman Fielder NZ Ltd Grant's Braes School Harraway and Sons Limited Hayward College High Performance Sport Highgate Presbyterian Parish Honey by Wrights Housing New Zealand Inland Revenue – Social Club Inner Wheel Club of Dunedin South John's Furniture Warehouse Kaan's Catering Supplies Limited Kaikorai Presbyterian Church Kaikorai Valley College King's High School Kingsgate Hotel Dunedin KiwiHarvest Knox Church, Dunedin Knox College

Acknowledgements Thank you!

Kordia Kowhai Bush Farms Lions Club of Dunedin South Charitable Trust Manuka Doctor Maori Hill School Marinoto Clinic Marks & Worth McDonald's Dunedin MediaWorks Mercy Hospital Ministry of Social Development Mornington Presbyterian Church Mornington School Musselburgh School Nando's Dunedin Nations Church New World - Centre City North Dunedin Pacific Island Presbyterian Church North East Valley Normal School Norwood Distributors Ltd NZCU South NZI NZNO One Agency Opoho Presbyterian Church Ospri Otago Boys' High School **Otago Cleaning Supplies Otago Corrections Facility** Otago Daily Times Otago Girls' High School Otago Highlanders Otago Peninsula Presbyterian Parish Otago Polytechnic Student Village Otago Polytechnic Te Punaka Owheo Otago Regional Council Otago University Pacific Radiology Otago **PEI** Limited PGG Wrightson Pizza Hut PKF Bredin McCormack Rewcastle Pleasant River Produce Port Chalmers Four Square Port Chalmers New World Port Chalmers School Potpourri Vegetarian Café **Public Health Service** Rabobank

reThink Children's Therapy Ricoh New Zealand Limited Ritchies Transport Dunedin Robertson's Meats Roofing Solutions Dunedin Roslyn Baptist Church Rotary Club of Dunedin Central Rotary Park Kindergarten Salmond College Scott Technology Selwyn College Southern District Health Board Southern Receivables SPCA Dunedin St Clair School St David's Presbyterian Parish N.E.V. St Paul's Presbyterian Church St Philips Church Grants Braes St Stephen's Leith Valley Parish Stonelake Trust Tahuna Normal Intermediate School Taieri College The Athlete's Foot The Perc The Warehouse Dunedin Trents Wholesale Limited Unichem Centre City Pharmacy University College University of Otago Volunteer South Waikouaiti Karitane Parish Wakari School Watties Webb Farry Lawyers Who Ate All The Pies York Place Preschool & Nursery Zeagold Foods

### Legecies

Estate of H Gray Estate of M Malcolm Estate of DS Malcolm Estate of J P Schwass Estate of LE Watson MacGillivray Estate Estate of NJF Dy Estate of P Weipers Plowman Estate Estate of R Leonard Estate of RG Atkinson Estate of RH Clark Johnstone Trust

# Make a Difference!



### YES, I WANT TO SHOW MY SUPPORT!

| My contact details are:     |           |                      |
|-----------------------------|-----------|----------------------|
| First Name                  | Surname   | Please tick pa       |
|                             |           | Cheque               |
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|                             |           | Account<br>Account   |
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| Phone                       |           | include              |
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### How to return this form:

- POST Fundraising Team, Presbyterian Support Otago, FREEPOST 845, PO Box 374, Dunedin 9054
- EMAIL fundraising@psotago.org.nz

(To Presbyterian Support Otago) ard

yment method

Banking

### Name PSSO

Number 06 0901 0005597 00 first name and last name and ne word AR-DONATION. For urposes, please fill out the Contact part of this form and return it to us.

### Online

ould like to us with an onation, visit otago.org.nz/ ved/donate/



### irect my gift to :

- y Works
- e the greatest need is

### t us know if:

- ave left a gift to PSO in your will
- ould like more information about g a gift in your will
- you would like more information about volunteering for PSO

(All donations are receipted. Gifts over \$5.00 are tax deductible. Charities Commission number CC 20878)



# Getting Involved

Our supporters have contributed significantly to our work across Otago during the past year. Our volunteers generously gave their time to support our foodbank, our care homes and older people in the community. They also joined the Buddy Programme and supported children and young people facing challenging times. Some have left bequests, and many have contributed financially. The achievements noted in this report would not have been possible without this support. Thank you.

### There are three ways you can join our team and become a supporter:

Make a donation: All donations help us to give assistance and support to children, families and older people in need across Otago.

Leave a gift in your will: Presbyterian Support has cared for the people of Otago for over a century. Help us continue to care for the Otago community into the future by including Presbyterian Support Otago in your will. **Volunteer:** Do something extra special with your day and volunteer with us. With lots of jobs to choose from, we are sure to find the right fit for you; Charity shop assistant, Adult Buddy, YouthGrow assistant, Visiting Volunteer, foodbank assistant and driver are just some of the roles we need help with.

Denise says the smiles on the residents' faces when she arrives is the thing that motivates her to continue volunteering at Ranui. "The residents really appreciate it. The staff are also fantastic". She says it's a really nice place to spend time in between her daily walks and keeping busy with the gardening club she is involved with in Alexandra.

Denise Phillips is a dedicated volunteer at Ranui in Alexandra.

If you would like to find out more about making a donation or joining our team please visit our website – psotago.org.nz

